



2021-2022 Budget Presentation to Rochester City Council

Dr. Lesli C. Myers-Small, Superintendent of Schools
Carleen F. Pierce, Chief Financial Officer

June 9, 2021



Mission

Foster students' individual talents and abilities in a nurturing environment of equity.

Vision

Ensure all students equitable access to a high-quality education and graduate each student as a productive member of society.





RCSD Strategic Plan



Engage
Provide high-quality
learning experiences



Lift Up
Ensure an inclusive,
caring and safe learning
environment



Collaborate
Build strong community



Lead
Foster dynamic
leadership



Budget Foundations

**Board of
Education
Priorities**

**Stakeholder
Feedback**

Strategic Plan

**State Monitor
Academic Plan**

**State Monitor
Fiscal Plan**

Consent Decree

**Corrective Action
Plan
Special Education**

**Corrective Action
Plan
Bilingual**



Key Action Steps Taken to Attain Balanced Budget

Trend Analysis

Budget Transfer Policy

Monitoring of Expenditures and Revenues

Enhanced Procurement Policy

Spending and Hiring Freeze

Major Highlights in the 2021-2022 Budget

Lays the foundation for a shift from constantly focusing on the District's fiscal stability, to the prioritization to academics and student performance

Focuses on the District's core belief that students are its first priority and will drive each decision that is made

Defines that the District makes each fiscal and resource allocation decision with equity, transparency, and in the best interests of its students





Budget Highlights from the District's Strategic Plan

Increasing ELA and Math Proficiency in Grades 3 – 8

Addressing chronic absenteeism

Increasing percentage of Students with Disabilities in a Least Restrictive Environment

Increasing Parent Engagement in Special Education

Supporting the New York State Next Generation Standards and alignment of curriculum implementation for K – 12

Fortifying social-emotional learning and restorative practices

Consent Decree compliance

NYS Special Education and Bilingual Corrective Action Plans compliance

Budget Highlights from the Independent Monitor's Academic Plan

Updating District-Wide comprehensive program, materials, textbooks, and assessment tools

Establishing program evaluation arm to analyze effectiveness of initiatives

Summer opportunities to address unfinished learning

Professional Development



Budget highlights from the Independent Monitor's Financial Plan

Elimination of the Revenue Anticipation Note (RAN)

Elimination of waiver request for \$10 Million CIP Allocation

Upgrading the District's Financial Management System

Upgrading the District's Special Education Management System

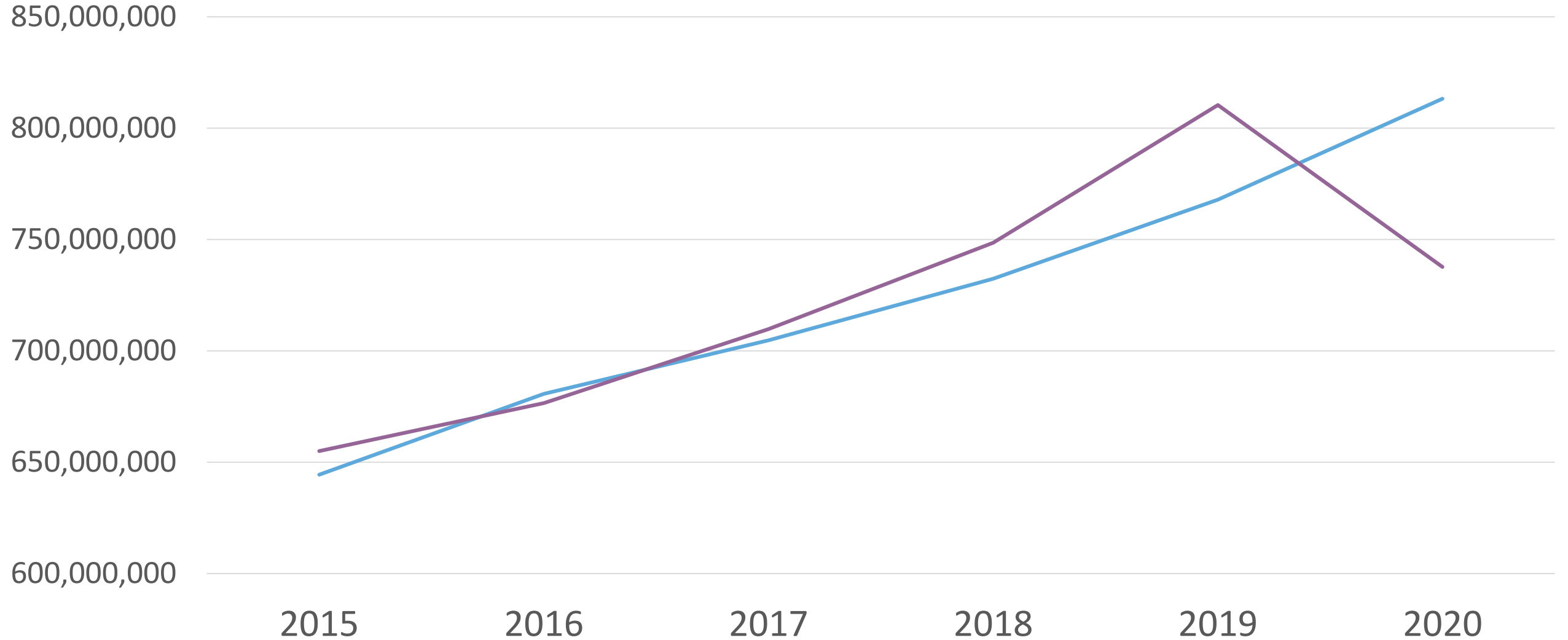
Balanced Budget





ROCHESTER CITY SD

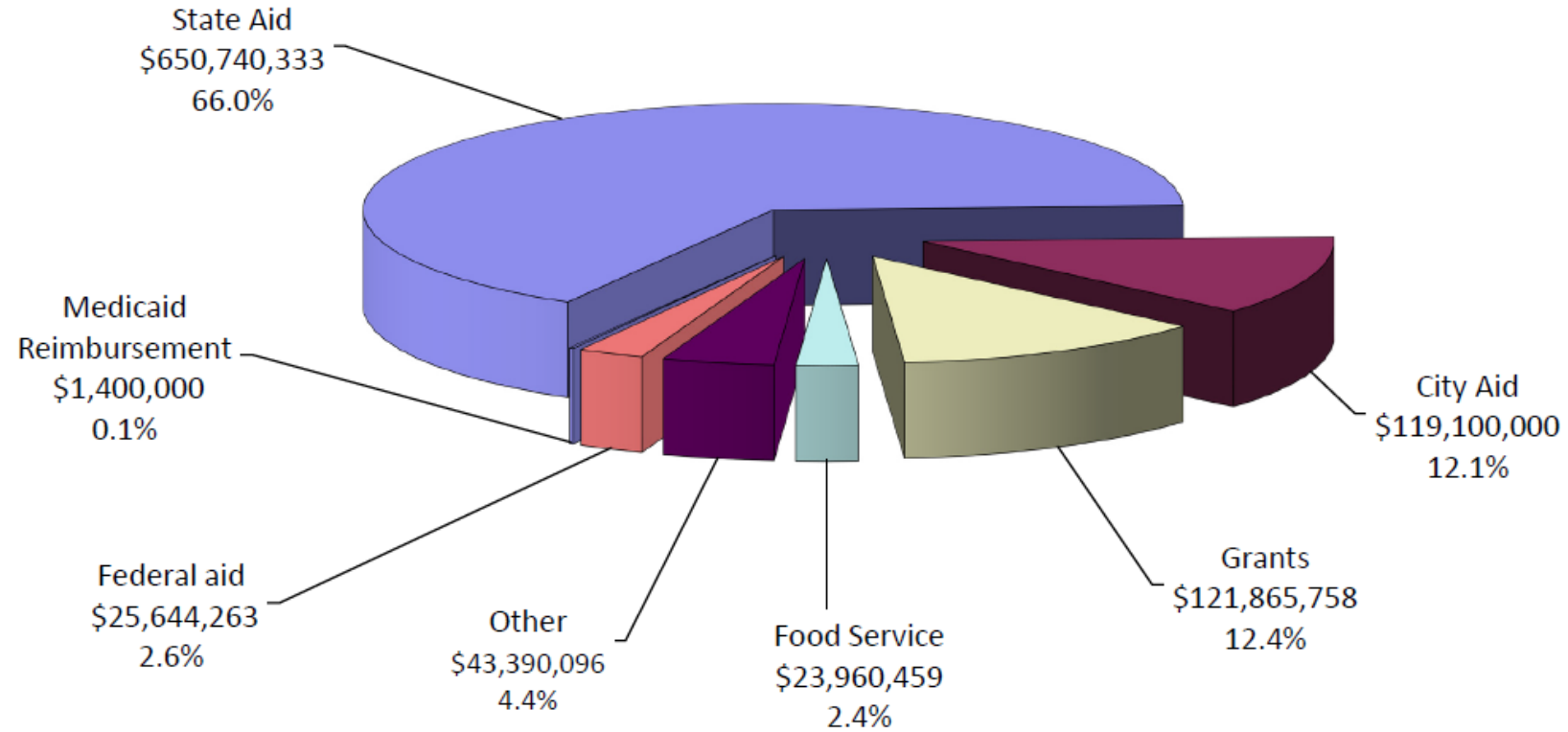
— Revenue by Fund — Expenses by Fund





Revenue Summary (All Funds – Section 3)

Revenue Summary - All Funds
\$986,100,909





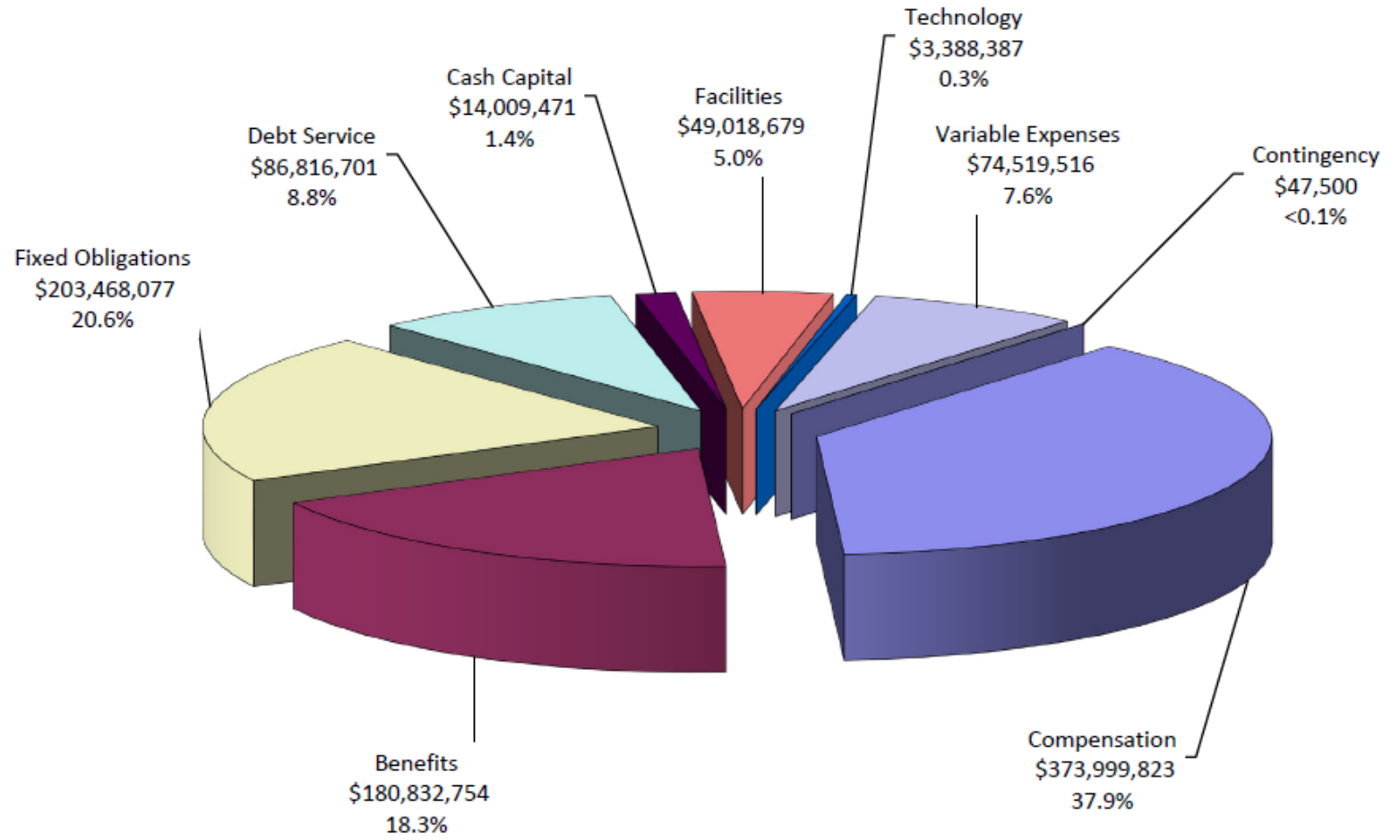
Projected General Fund Revenues/ Appropriated Fund Balance

General Fund Revenues:.0	General Fund Actual 2019-2020	General Fund 2020-21 Adopted	General Fund Proposed Budget 2021-22	\$Change 20-21 to 21-22	%Change 20-21 to 21-22
Foundation Aid	\$500,721,199	\$429,015,925	\$513,077,533	\$84,061,608	19.6%
Building Aid	\$76,159,211	\$84,742,971	\$83,436,066	(\$1,306,905)	(1.5%)
CARES Act/ COVID-19 STIM	-	\$29,204,733	\$23,363,786	(\$5,840,947)	(20.0%)
Other Federal and State Aid	\$105,750,176	\$107,436,335	\$57,907,211	(\$49,529,124)	(46.1%)
City of Rochester	\$119,100,000	\$119,100,000	\$119,100,000	-	-
All Other Sources	\$11,540,736	\$11,178,000	\$43,390,096	\$32,212,096	288.2%
Total Revenues & Appropriated Fund Balance	\$813,271,322	\$780,677,964	\$840,274,692	\$59,596,728	7.6%



Expenditure Summary (All Funds – Section 3)

Expenditure Summary - All Funds \$986,100,909





Projected General Fund Expenses by Function

General Fund Expenses:	2019 – 20 Actual	2020 – 21 Adopted Budget	2021 – 22 Projected Budget	\$Change	%Change
General Support	\$52,729,778	\$68,849,691	\$58,054,790	(\$10,794,901)	(15.7%)
Instruction	\$401,415,553	\$398,480,672	\$449,216,900	\$50,736,228	12.7%
Transportation	\$52,340,651	\$77,914,612	\$77,504,583	(\$410,029)	(0.5%)
Community Development	\$450,730	\$359,546	\$212,607	(\$146,939)	(40.9%)
Benefits	\$141,473,344	\$150,965,138	\$154,349,110	\$3,383,972	2.2%
Other (including debt)	\$89,252,387	\$84,108,305	\$100,936,701	\$16,828,396	20.0%
Total	\$737,662,443	\$780,677,964	\$840,274,692	\$59,596,728	7.6%



2021-22 Budget By Fund

	2020-21 Original Budget	2021-22 Proposed Budget	Increase / (Decrease)
General Fund	\$780,677,964	\$840,274,692	\$59,596,728
Special Aid Fund	\$122,360,860	\$121,865,758	(\$495,102)
School Food Service Fund	\$24,549,000	\$23,960,459	(\$588,541)
Total	\$927,587,824	\$986,100,909	\$58,513,085

The RCSD budget for 2021-22 is balanced



Summary

